



Scowcroft Institute *of* International Affairs

THE BUSH SCHOOL • TEXAS A&M UNIVERSITY

Annual Report
2023-2024



This report summarizes the prior year's accomplishments from September 1, 2023 to August 30, 2024, ongoing activities, and priorities for the Scowcroft Institute of International Affairs.

The Scowcroft Institute of International Affairs (SIIA) core mission is to:

Foster and disseminate policy-oriented research on international affairs by supporting faculty and student research, hosting international speakers and major scholarly conferences, and providing grants to outside researchers to use the holdings of the Bush Library.

MAJOR ACCOMPLISHMENTS 2023-2024

Over the past academic year, the Scowcroft Institute of International Affairs focused on refining the speaker series, grant distribution, building programs, and faculty support. Over the past academic year, the Scowcroft Institute has:

- Created the Pandemic & Biosecurity Center through the Board of Regents
- Finalized strategic plan for the Pandemic & Biosecurity Center
- Published policy papers on border health security
- Applied to the Federal Executive Fellowship (FEF) with the Department of the Navy
- Considered moving South Central Review (Editor: Dr. Richard J. Golsan) under the Scowcroft Institute and making it a Bush School Journal
- Increased the number of Scowcroft Senior Fellows to twelve
- Hosted twenty-three, well attended, high-impact, expert lead events to provide faculty, students, and community members with a broad range of expertise on international topics
- Awarded eleven research grants through the Peter and Edith O'Donnell Grant, Korea/Asia Grant, and the Faculty Research Grants to aide scholars doing research in international affairs/policy
- Provided Faculty Support for faculty-led conferences and salary support for research

PRIORITIES FOR 2024-2025

During the next academic year, the Scowcroft Institute of International Affairs will:

- Publish books: Putin's Russia (Edited Volume of 13 chapters), Consequences of COVID-19: A One Health Approach to the Responses, Challenges, and Lessons Learned (Edited Volume with 29 contributors), Fred Cuny's 1991 unpublished manuscript on Provide Comfort (The Kurdish Emergency following the first Gulf War), & Guns are Not Enough: Foreign Aid in the National Interest (Book by Andrew Natsios on Foreign Aid)
- Publish policy papers on biosafety of labs studying dangerous pathogens, and threats to the stability of world food systems (that feeds the population of the world)
- Creation of the Scowcroft Student Research Worker Endowment
- Apply to increase number of Army Fellows with the U.S. Army War College Fellowship Program
- Continue to refine and focus the Scowcroft Speaker Series
- Publish "Muddy Water" report on the origins of the Covid-19 Pandemic
- Apply for Korea Foundation grant for a post-doctoral fellowship on North Korea

OVERVIEW OF INSTITUTE ACTIVITIES

The remainder of the report provides an overview of Institute-related activities. This includes programs, publications, events, marketing, institutional organization, and finances.



Image Credit: Bob Morris Photography. Event: Former President of France, François Hollande “Upheavals: The New World Disorder and Democracy’s Struggle with Terrorism.” Image description: Former President of France, François Hollande walks through a saber arch led by the Texas A&M University Corps of Cadets Ross Volunteer Squad.

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Programs

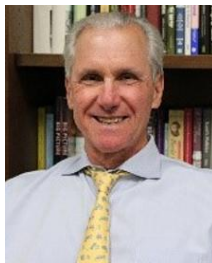
The implementation of our strategic programs, Army Fellows, Grants, Pandemic & Biosecurity, French Institute, and Student Outreach, significantly enhances the impact and influence of the Scowcroft Institute and Texas A&M. These programs bolster our reputation, foster collaboration, address critical societal challenges, and attract experts from around the world. By continuing to invest in these initiatives, our institute will remain at the forefront of innovation, research, and knowledge dissemination, driving positive change in the communities the Scowcroft Institute serves.

Senior Fellows

The Scowcroft Senior Fellows program is composed of individuals who are committed to making significant contributions to the development of The Bush School and its mission and objectives. Individuals are invited to be Senior Fellows based on distinguished accomplishments within the individual's discipline and the expertise the individual will bring to collaborations with the Institute.



Christine Blackburn, PhD, Assistant Professor of Health Policy and Management at Texas A&M University, affiliated with the USA Center for Rural Health Preparedness, who conducts research on rural health access, emergency medical services, global health security, and the impacts of immigration law on health, and has authored numerous peer-reviewed articles, policy papers, and books, including on pandemic preparedness and the health impacts of natural disasters, while securing over \$2.5 million in research funding.



Richard J. Golsan, PhD, University Distinguished Professor of French at Texas A&M University and Senior Fellow at the Scowcroft Institute of International Affairs, directs the France/Texas A&M University Institute and edits *South Central Review*, with research focusing on modern France, Europe, genocides, and historical trials; he has authored or edited over a dozen books, including *The Vichy Past in France Today* and *The Trial That Never Ends*, published more than 100 articles, and received the *Palmes Academiques* from the French government.



Ambassador John Hennessey-Niland, Former U.S. Ambassador to Palau, is a seasoned diplomat with 35 years of experience in the U.S. Foreign Service, having served in various roles including as a National Security Council member at the White House, a UN War Crimes Investigator, and as foreign policy advisor to U.S. Marine Corps Forces Pacific, earning recognition as POLAD of the Year, and being the first U.S. Ambassador to Taiwan since 1979, advocating for increased U.S. engagement with Taipei and leading efforts on climate initiatives, such as ensuring the 2022 Our Ocean Conference was held in the Pacific.



Peter J. Hotez, MD, PhD, Dean of the National School of Tropical Medicine at Baylor College of Medicine and Director of the Texas Children's Center for Vaccine Development, is a globally recognized expert in neglected tropical diseases and vaccine development, leading efforts to create vaccines for diseases like hookworm and Zika, co-founding the Global Network for Neglected Tropical Diseases, and serving as a U.S. Envoy for vaccine diplomacy; an advocate for vaccines and frequent media commentator, he has published over 400 papers, authored influential books,

and been honored by the National Academy of Medicine and the WHO, while holding key positions at Texas A&M University, Baylor University, and the Baker Institute for Public Policy.



Glen Laine, PhD, Regent's Professor and Director of the Michael E. DeBakey Institute for Comparative Cardiovascular Science and Biomedical Devices at Texas A&M University, has a diverse background in microbiology, biophysics, and biomedical engineering, and has held prominent roles such as Vice President for Research at Texas A&M, where he led significant growth in research funding and initiated the design of a Biosafety Level-3 AG biocontainment facility, and as a holder of the Wiseman-Lewie-Worth Endowed Chair in Cardiology, he has published extensively on fluid resuscitation in trauma patients and has a keen interest in pandemic

preparedness and bioterrorism.



Quan Li, PhD, Professor of Political Science who focuses his research on topics such as economic globalization, democratic governance, political violence, environmental degradation, and the rise of China, with his work appearing in numerous prestigious journals and several books, including Democracy and Economic Openness in an Interconnected System and Using R for Data Analysis in Social Sciences; he has served as Director of the Program on International Conflict and Cooperation, held positions at Pennsylvania State University, and received accolades like the Best Article on Democratization Award from the American

Political Science Association and a Fulbright U.S. Senior Scholar Award.



Jason Moats, PhD, Director of the Texas A&M Health's USA Center for Rural Public Health Preparedness and Professor of Health Policy and Management, has over two decades of experience in emergency services and training, including developing immersive learning platforms, utilizing robots during the COVID-19 pandemic, and creating augmented reality tools for search and rescue missions, and is recognized for his contributions with awards such as the Texas A&M Regents Fellow Award; he is also a former firefighter and EMT, a veteran of the U.S. Navy, and an author of numerous articles and the book Agroterrorism: A Guide for First Responders, holding multiple certifications in homeland security, teaching, and emergency management.



Elsa A. Murano, PhD, After serving as Undersecretary for Food Safety under President Bush and meeting foodborne illness reduction goals early, Dr. Murano returned to Texas A&M University, where she became the first woman and first Hispanic President, later leading the Borlaug Institute for International Agriculture to support small farmers worldwide, and now serves on the boards of Hormel Foods, Blue Bell Creameries, and the CGIAR International Livestock Research Institute, with honors including induction into the U.S. Meat Industry Hall of Fame and the Texas Woman of

the Year Hall of Fame.



Ren Mu, PhD, Holds the Robert H. and Judy L. Allen Professorship and is a Professor specializing in empirical microeconomics within development economics, focusing on household and individual decision-making in developing countries, with research spanning human capital outcomes, rural-urban migration, and public investment effectiveness; she earned her PhD in economics and MS in statistics from Michigan State University, and teaches courses on the global economy, economic development in China, and advanced economic development at the Bush School, along with study abroad seminars and Capstone projects.



Gerald Parker, PhD, Associate Dean for Global One Health at the College of Veterinary Medicine & Biomedical Sciences and Campus Director for Global One Health at Texas A&M University, also holds joint appointments as Director of the Biosecurity and Pandemic Policy Center at the Scowcroft Institute and as a strategic advisor at AgriLife Research; with 36 years of public service in biodefense and public health, he has led responses to major crises, including Hurricanes Katrina and the 2009 Pandemic, held senior positions at DHS, HHS, and DoD, and earned honors such as the Distinguished Executive Presidential Rank Award and the Secretary of Defense Medal for Meritorious Civilian Service.



Oyewale Tomori, DVM, PhD, FRCPATH (UK), FCVSN, FASTMH, FAS (Nigeria), NNOM, NAM, Immediate past President of the Nigerian Academy of Science, has extensive experience in virology, disease prevention, and control, having served as a virologist for WHO's Africa Region, established the African Regional Polio Laboratory Network, and been recognized by the CDC for his work on Lassa fever; he was the pioneer Vice Chancellor of Redeemer's University, has received the Nigerian National Order of Merit, authored over 150 scientific publications, and serves on numerous national and international advisory committees, including WHO SAGE, the GAVI Board, and the U.S. National Academy of Medicine Global Health Risk Framework Commission, while currently chairing the Board of Biovaccines Nigeria Ltd.



Edward You, Supervisory Special Agent in the FBI's Weapons of Mass Destruction Directorate detailed to the U.S. Department of Health and Human Services, coordinates and enhances FBI and interagency efforts to address biological threats, focusing on emerging biotechnology challenges and safeguarding the scientific community and U.S. bioeconomy; he has previously served on the FBI Los Angeles Field Office Joint Terrorism Task Force and the Hazardous Evidence Response Team, contributed to biosecurity policy-making with the National Security Council and NIH, and has been involved in National Academies committees on microbial threats and synthetic biology, following a career in retrovirology, human gene therapy, and cancer research.

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Army Fellows

As part of the United States Army War College's Senior Service College Fellowship Program, the Scowcroft Institute hosts officers as Fellows for one academic year. This program promotes cooperative academic exchanges between selected United States Army officers and civilian educational and teaching facilities. The program is designed to promote research on topics of strategic relevance, increase the knowledge and awareness of military affairs, foster cooperation, and intellectual exchange, and enhance the strategic thinking and research skills of the mid-career army officers selected to take part in the institute's fellowship program.

While in residence at the Scowcroft Institute, Army Fellows:

- Complete a research project on a topic of strategic relevance to the Army and the Institute.
- Participate in coursework at the Bush School and in other Texas A&M University departments.
- Attend lectures, workshops and conferences hosted by the Scowcroft Institute.
- Bring in outside experts to lecture on military affairs and strategy.
- Engage students and faculty by giving lectures about their research and career experiences.

SIIA welcomed two new Army Fellows during fall 2022.



Colonel Fin P. Carey holds a Bachelor of Science in Public Relations from the University of Central Missouri and a Master of Arts in Management and Leadership from Webster University. After enlisting in the Army in 1992 and joining the Missouri National Guard in 1995, he was commissioned as an Aviation Officer in 2000 and has since held several key leadership roles, including Commander of multiple aviation battalions and Missouri National Guard State Army Aviation Officer. Colonel Carey, a highly decorated officer and qualified instructor pilot, currently commands the Army Aviation Support Facility at Whiteman Air Force Base.



Lieutenant Colonel Robert M. M. Gichert was commissioned as a Second Lieutenant of Armor from the United States Military Academy in 2003 and began his career as a Scout Platoon Leader in Baghdad. He has since held multiple leadership roles, including Executive Officer for the 3rd Brigade, 1st Cavalry Division, and Commander of the Warrior Transition Unit at Naval Medical Center San Diego, with deployments supporting OPERATION ENDURING FREEDOM and OPERATION SPARTAN SHIELD. His distinguished service, including key assignments as Operations Officer for 2-7 Cavalry and Special Assistant to the Director of the Army Staff, has earned him numerous awards, such as the Bronze Star and the Combat Action Badge.

The 2023–2024 Army Fellows, Colonel Fin P. Carey and Lieutenant Colonel Robert M.M. Gichert successfully completed their appointments as U.S. Army War College Fellows. In spring 2024:

- Colonel Carey presented his research paper titled, “A Strategy for Truth: Hardening the DoD Against False Information”

- Lieutenant Colonel Gichert presented his research paper titled, “Iterative revolution: Integration of AI in the DoD”
- Participated in the International Strategic Crisis Negotiation Exercise (ISCNE) and the MSC Student Conference on National Affairs (SCONA) during spring 2024

Demonstrating the high caliber of the research accomplished in this program, Colonel Fin P. Carey received the USAWC Commandant’s Award for Distinction in Research for his excellent contribution to strategic thought.

The Army Fellows Program was renewed for the 2024-2025 academic year. SIIA welcomed two new Army Fellows during summer 2024, Lieutenant Colonel Dallas C. Clements and Lieutenant Colonel John “J.P.” Wanja.

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Research Grants Overview

The Scowcroft Institute currently has three grant research programs to assist scholars with policy-relevant research on international affairs. The George & Barbara Bush Foundation has instituted two research grant programs under the Institute to assist scholars doing research at the George Bush Presidential Library; they are the O’Donnell Grant Program and the Korea/Asia Grant Program. Funding priority is given to proposals that a) have the greatest likelihood of publication and subsequent usefulness to educators, scholars, students, and policymakers, and b) bring newly available research materials to light.

Peter and Edith O’Donnell Grants

The Peter and Edith O’Donnell Endowment Grant Program in the Scowcroft Institute of International Affairs provides grants to aid scholars doing research at the George Bush Presidential Library. Research must include, but is not limited to, holdings of the George Bush Presidential Library. Funds are awarded for the sole purpose of helping to defray living, travel, and related expenses incurred while conducting research at the George Bush Presidential Library.

2023 Grant Award Recipients

Name	Topic	Amount Awarded
Fulvia Dellavedova Scuola Superiore Meridionale, Naples, Italy	A new shade of Peronism? George H.W. Bush, Carlos S. Menem, and US-Argentine relations in the post-Cold War era (1989-93)	\$2,400
Hartlyn Haynes PhD Candidate The University of Texas at Austin, USA	If Memory Serves: The Political and Capitalist Uses of HIV/AIDS Memorialization	\$1,699
Dr. Laurence Jurdem Fordham University, New York, USA	<i>41: George H.W. Bush and the American Establishment</i>	\$1,058

Zachary Taylor PhD Candidate Ohio University, USA	Normalization and Reconciliation of the United States and the Socialist Republic of Vietnam	\$2,500
Pei-Yu Wei The University of Texas at Austin, USA	Reluctant Sanctions: Geopolitical Cost, Intra-Government Bargaining, and the Imposition and Enforcement of Economic Sanctions	\$1,000
Dr. Salim Yaqub University of California, Santa Barbara, USA	Raucous Journey: The Domestic Politics of U.S. Foreign Relations, 1968–1992	\$2,470

Korea/Asia Grants

The Korea Foundation and the Scowcroft Institute invite applications for research grants on East Asia, including Korea. Research must include, but not limited to, holdings of the George Bush Presidential Library. The grant program, formerly administered by the George & Barbara Bush Foundation, is made possible through the support of the Korea Foundation.

There were no applications/awards for 2023. This had led to discussion on how to increase applications and expand the purview of the grant. SIIA is in discussion with the George & Barbara Bush Foundation, on opening up the grant requirements.

Faculty Research Grants

Through a generous endowment provided by Lt. Gen. Brent Scowcroft, the Scowcroft Institute of International Affairs (SIIA) at the George Bush School of Government and Public Service at Texas A&M University can offer grant awards each year to Texas A&M Faculty doing policy-relevant research on various aspects of international affairs.

2023 Grant Award Recipients

Name	Topic	Amount Awarded
Dr. Michael “Fritz” Bartel Assistant Professor Dept. of International Affairs	In Search of a Superpower: The West’s Abortive Attempt to Transform Post-Soviet Russia	\$2,500
Dr. Christine Blackburn Assistant Professor Dept. of Health Policy and Management	An evaluation of the social factors serving as barriers and facilitators to accessing healthcare services for at-risk and disadvantaged youths in post-crisis Liberia	\$2,480
Dr. Michael Denly Assistant Professor Dept. of International Affairs	Understanding How Foreign Aid Business Systems and Bureaucracy Affect Development Outcomes	\$2,500
Ambassador John Hennessey-Niland , Head, Diplomatic Concentration, Dept. of International Affairs	Taiwan and the Pacific Islands - Preserving and Potentially Increasing Pragmatic Partnership	\$2,000 (Faculty Grant) \$1,000 (SIIA Fellow)

Dr. Quan Li Professor Dept. of Political Science	Effects of American Economic Sanctions on Huawei, its Suppliers, and Customers	\$2,500
Dr. Diego von Vacano Professor Dept. of Political Science	Power over Energy: Lithium, Bolivia, and the Global Struggle for the New Green Economy	\$2,500

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Biosecurity and Pandemic Policy Center

The Biosecurity and Pandemic Policy Center (BP2) is an educational, research, and policy program targeting current challenges in biosecurity and pandemic preparedness and response. The Center was created by vote of the Board of Regents in August 2024. The Center’s goal is to place the Scowcroft Institute, The Bush School of Government and Public Service, and Texas A&M University as an international leader in biosecurity and pandemic preparedness through education, research, and work in the policy arena.

Dr. Gerald Parker, Director of the Biosecurity and Pandemic Policy Center, Associate Dean for Global One Health at the College of Veterinary Medicine & Biomedical Sciences, and Campus Director for Global One Health at Texas A&M University, has represented the Center to external partners throughout 2023. Many of these engagements were supported by staff of the Center based in both Texas and the Bush School DC Campus.

The Center maintains an online platform, the Scowcroft Infectious Disease Information Platform (SIDIP), with the goal of creating a high-quality, centralized location for information on infectious disease that is accessible to scientists, policymakers, and the public.

The vaccine hesitancy in Africa project, led by Dr. Christy Blackburn, Dr. Tim Callaghan, Dr. Brian Colwell, has been published. They, along with three student workers and one Ph.D. candidate, used data from on-the-ground interviews, surveys, and research in Nigeria, South Africa, and Ghana collected over the summer of 2023. The project is believed to be the first academic paper using interview and survey data in Africa focused directly on this issue.

Planned Events:

- The Center will hold the annual Scowcroft Pandemic Summit from January 21-23, 2025 at the Annenberg Presidential Conference Center. This summit will focus on the ongoing outbreak of H5N1 Highly Pathogenic Avian Influenza (HPAI) in cattle in Texas, nationally, and internationally. The outcome will be a document for publication.
- The Center’s proposal to the National Science Foundation was recommended for funding. The proposal is to hold a workshop on capturing benefits and mitigating risks of AI tools in the life sciences.

2023-2024 Summits and Events:

- Public Health at the Texas Border and in Rio Grande Valley: The Center rebooted the annual Scowcroft Pandemic Summit for the first time since 2019 and the start of the COVID-19 pandemic. The 2023 Summit was held at the Annenberg Presidential Conference Center in

College Station from November 5 to 7, 2023. This summit focused on Border Health and brought together scholars, policy makers, emergency managers, and public health practitioners to discuss the unique challenges and opportunities associated with health resilience near the trans-border regions of southern United States, Mexico, and Central America. A final report based on the Summit has been prepared and is undergoing final review for publication.

- **Artificial Intelligence and Biosecurity:** In December 2023, the Center hosted a workshop at Texas A&M University DC with 17 participants titled “Taking Stock of the AI-Biosecurity Policy Discussion.”
- **Agricultural Biosecurity and Implementation of NSM-16:** In February 2024, the Center hosted a virtual panel on Biological Threats to Agriculture and on the implementation of the 2022 National Security Memorandum on Strengthening the Security and Resilience of United States Food and Agriculture. Guests included former NSC staff who worked on the Memorandum, an academic expert on crop genetics from the University of Maryland, Dr. Seth Murray, a Texas A&M expert on maize breeding, a biotechnology expert working on threats to agriculture, and a biotech company working on microbial production of fats.
- **Expanding Global Vaccine Manufacturing Capacity:** The Center hosted an in-person, moderated Chatham House discussion with 25 experts from industry, nongovernmental organizations, and former leaders of federal agencies, such as the Biomedical Advanced Research and Development Authority (BARDA). The purpose of the meeting was to develop a white paper with recommendations useful to NGOs and public or private sector funders interested in effectively supporting the development of vaccine manufacturing capacity, especially in low and middle income countries. The paper will include several case studies on the successes and failures of past and ongoing initiatives.
- **Artificial Intelligence in Healthcare and Medical Supply Chains:** The Center hosted an in-person panel discussion at the Texas A&M University DC site about the implications of new data technologies and AI for health care delivery, and how these trends intersect with evolving challenges in the global supply chains of medical supplies.
- **Started a workshop discussion series in June 2024 around the 2024 White House Policy on Dual Use Research of Concern and Pathogens with Enhanced Pandemic Potential, Biosafety and Biosecurity Oversight in the United States.** The workshops are also forums for discussing public policy around existing proposals for independent oversight of high-risk pathogen research.

2023 Engagements:

Representation on Boards:

Dr. Gerald Parker is representing the Bush School and the SIIA Biosecurity and Pandemic Policy Center on these boards:

- U.S. Department of Defense, Defense Science Board (DSB)
- DSB Biotechnology Task Force
- DSB Permanent Subcommittee on Threat Reduction
- Lawrence Livermore National Laboratories Mission Committee
- The National Institutes of Health’s National Science Advisory Board for Biosecurity (NSABB). Dr. Parker serves as the Chair of the NSABB

- Civilian Research and Development Foundation (CRDF) Global, an independent nonprofit organization that promotes safety, security, and sustainability through science and innovation.
- The Bipartisan Commission for Biodefense (ex officio)
- The Vaccine and Infectious Disease Organization, Canada’s Centre of Pandemic Research housed at the University of Saskatchewan

Josh Wentzel is representing the Bush School and the SIIA Biosecurity and Pandemic Policy Center on:

- Joint Task Force 4.2 of the Artificial Intelligence Safety Institute Consortium (AISIC), part of the National Institutes of Standards and Technology (NIST), focused on testing, managing, and evaluating chemical and biological risks of dual-use AI foundation models.

Other External Engagements: (September 2023 to August 2024)

- Dr. Gerald Parker testified at these Congressional hearings with assistance from Texas A&M University’s Government Relations:
 - House Select Subcommittee on the Coronavirus Pandemic: “Strengthening Biosafety and Biosecurity Standards: Protecting Against Future Pandemics” - October 18, 2023
 - Senate Homeland Security and Government Affairs Committee: “Risky Research: Oversight of U.S. Taxpayer Funded High-Risk Virus Research” – July 11, 2024
 - The Scowcroft Institute Staff have used the information in these written testimonies to inform White Papers
- Dr. Gerald Parker spoke on a Brown University Pandemic Center webinar on H5N1 Highly Pathogenic Avian Influenza titled “H5N1: Gauging the Current Threat” – April 26, 2024

Dr. Gerald Parker continues to guest lecture to Texas A&M University undergraduates. For example, selected lectures include:

- “Politics, Pandemics, and the Next Generation” at the Veterinary Medicine and Biomedical Sciences Development Council
- “Emerging and Reemerging Infectious Diseases with Pandemic Potential: Implications for Global Health Security, Cultural, and Ethical Implications for Global Practice” at the College of Architecture

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French Institute of Texas A&M University (Centre d’Excellence)

The French Institute of Texas A&M University (Centre d’Excellence) was founded in 2008 with the support of the French Cultural Services and French Embassy and the Office of the Provost at Texas A&M University. The French Institute of Texas A&M University (Centre d’Excellence) is one of twenty-three Centres d’Excellence or Centers of Excellence created by the French Cultural Services with prestigious American partner universities.

The purpose of the French Institute of Texas A&M University (Centre d’Excellence) and the Centers of Excellence is to foster Franco-American cultural and intellectual exchanges in the form of sponsored lectures and colloquia involving French and American scholars, public intellectuals, as well as others. The Centers also encourage and contribute to curricular enhancements and student and teacher exchanges with France.

Housed in the Bush School and the Scowcroft Institute, the French Institute of Texas A&M University (Centre d'Excellence) works with other entities within the University including the Glasscock Center for Humanities Research, the Department of International Studies, and the Dean of Faculties Office in sponsoring events on campus. The Founding Director of the French Institute of Texas A&M University (Centre d'Excellence) is University Distinguished Professor and Senior Scowcroft Fellow Richard J. Golsan. The Advisory Board consists of Andrew Natsios, Director of the Scowcroft Institute, Leslie Ruyle, Associate Director of the Scowcroft Institute, Associate Provost and Professor of Spanish Sarah Misemer, and Associate Dean for Faculty Affairs for the College of Arts & Sciences and Professor of Global Languages & Cultures Stefanie Harris.

Publications:

- Issue of *Yale French Studies* 143 entitled "The French Seventies"
 - Edited By: Dr. Richard Golsan, Lynn Higgins

Events in Conjunction with the SIIA:

- Former President of France, François Hollande "Upheavals: The New World Disorder and Democracy's Struggle with Terrorism"

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Student Outreach

Student outreach is a core focus of the Scowcroft Institute. The Scowcroft Institute strive to provide quality development and networking opportunities by:

- Utilizing after-dinner lectures and lunch & learn events too allow students to connect with speakers in a more intimate and interactive manner.
- Working closely with the Bush School Student Ambassadors to provide skill-building services.
- Provided Financial support to the SCONA speaker series.

Faculty Support

The Scowcroft Institute aims to support faculty at Texas A&M University on research projects. This year the Institute supported three International Affairs faculty's efforts to focus on their research by temporarily reducing their teaching load and providing time to write.

Other

SIIA applied for the Navy Fellows program during the 2024-2025 year. The application was denied due to limited school options, but SIIA staff has a better understanding of what makes Texas A&M more competitive for the fellowship. The Scowcroft Institute is continuing to build training and research networks within the U.S. military to bring in more Fellows through the War College System.

Publications

Scowcroft Papers

The Scowcroft Institute has initiated a Scowcroft Papers series on issues of interest to policymakers and an informed public. So far, there are twenty-five published Scowcroft Papers. The series covers five categories of publications:

- significant addresses delivered at the Bush School by visiting scholars and policy makers,
- academic papers by Scowcroft post-doctoral fellows and Bush School and Texas A&M faculty,
- papers presented at Scowcroft conferences and policy papers commissioned by the Scowcroft Institute from prominent experts on issues of the day,
- policy papers written by senior Scowcroft fellows, and
- links to research funded by the Scowcroft Institute and published in academic journals.

This Academic Year The Scowcroft Institute did not publish any Scowcroft papers. Several speakers for the upcoming academic year have committed to publishing at this time.

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White Papers

White Papers are products of academic research focused on pandemic studies.

This Academic Year The Scowcroft Institute published:

- Examining COVID-19 Vaccine Hesitancy in Nigeria, Kenya, and South Africa: A Cross-National Study (June 2024)
- Border Health Summit: A Synopsis (July 2024)

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Books

Released in Academic Year 23-24

- Consequences of COVID-19: A One Health Approach to the Responses, Challenges, and Lessons Learned (Edited Volume with 29 contributors)

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Publications In Progress

- Putin's Russia: Fragile State or Revisionist Power John Hopkins University Press (2024 Release)
- War Among Federal Agencies Puts America at Risk: Preparing for the Next Pandemic White Paper (Fall 2024 Release)
- Operation Warp Speed (Release TBD)
- Risky Research (2024 Release)
- Fred Cuny's 1991 unpublished manuscript on Provide Comfort (2024 Release)
- Guns are Not Enough: Foreign Aid in the National Interest (Book by Andrew Natsios on Foreign Aid)

Marketing

Marketing efforts are continuous. Below are some highlights from the past year of efforts:

- Continued a monthly newsletter that highlights events, activities, opportunities, publications, interviews, and more for the mailing list.
- Increased the social media presence and awareness of the Scowcroft Institute.
- Increased the number of subscribers to the SIIA Listserv to over 5,550.

- Successfully ran over forty campaigns for SIIA activities and programs.
- Recorded and uploaded guest lecturer’s discussions on the Bush School YouTube page.
- Successfully released Evenings at Scowcroft: A Bush School Institute, the new SIIA Podcast.

Events

Speakers

Fall 2023 - Total: 11 Events

- COL Fin Carey & LTC Robert Gichert, U.S. Army War College Fellows Welcoming
- Ambassador Oscar Serrate, “Technology & Poverty”
- Jianli Yang, “Chinese Dissident, Human Rights Activist, & Tiananmen Square Survivor”
- Dr. Guy Whitten, “The Politics of Budgets: Getting a Piece of the Pie”
- Payton Knopf and Kate Almquist Knopf, “State Collapse in Sudan”
- Robert Gersony, “Filling the Missing Human Intelligence Gap” (Bush School D.C. Teaching Site)
- Dr. Bradley Podliska, “The Benghazi Committee’s Failures”
- Dr. Kateryna Skynkaruk, “Learn About Ukrainian Foreign Policy”
- Dr. Scott Jasper, CAPT, USN (ret), “Russian Cyber Operations in the Ukraine War”
- Sir John Major, “Personal Insights with Sir John Major” (Partnered with The George and Barbara Bush Foundation and the Bush School of Government and Public Service)
- Pandemic Summit, “2023 Scowcroft Summit on Border Health”

Spring 2024 - Total: 12 Events

- Dr. John A. Muckstadt, “Efficient and Effective Large Scale Vaccine Distribution”
- Katherine Eban, “Lab Leaks & Bioterrorism”
- Michael Cohen, Christopher Preble, PhD, “Afghanistan Assumptions Project”
- Professor Phillips O’Brien, “Ukraine & the Future of War”
- Professor Nick Eberstadt, “Russia’s Demographic Dilemmas: The Weakening Foundations of Putin’s Power”
- Dr. Bruce Hoffman, “How the October 7, 2023 Have Changed Everything”
- Dr. Bruce Hoffman and Jacob Ware, “Book Talk: “God, Guns, and Sediton: Far-Right Terrorism in America”
- Ambassador Ryan Crocker, “Lessons from a Long War: The U.S. and the Middle East”
- U.S. Army War College Fellows Final Research Presentation
- François Hollande, Former President of France, “Upheavals: The New World Disorder and Democracy’s Struggle with Terrorism”
- Movie Screening: “20 Days in Mariupol” (Partnered with Center for Grand Strategy)

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Conferences

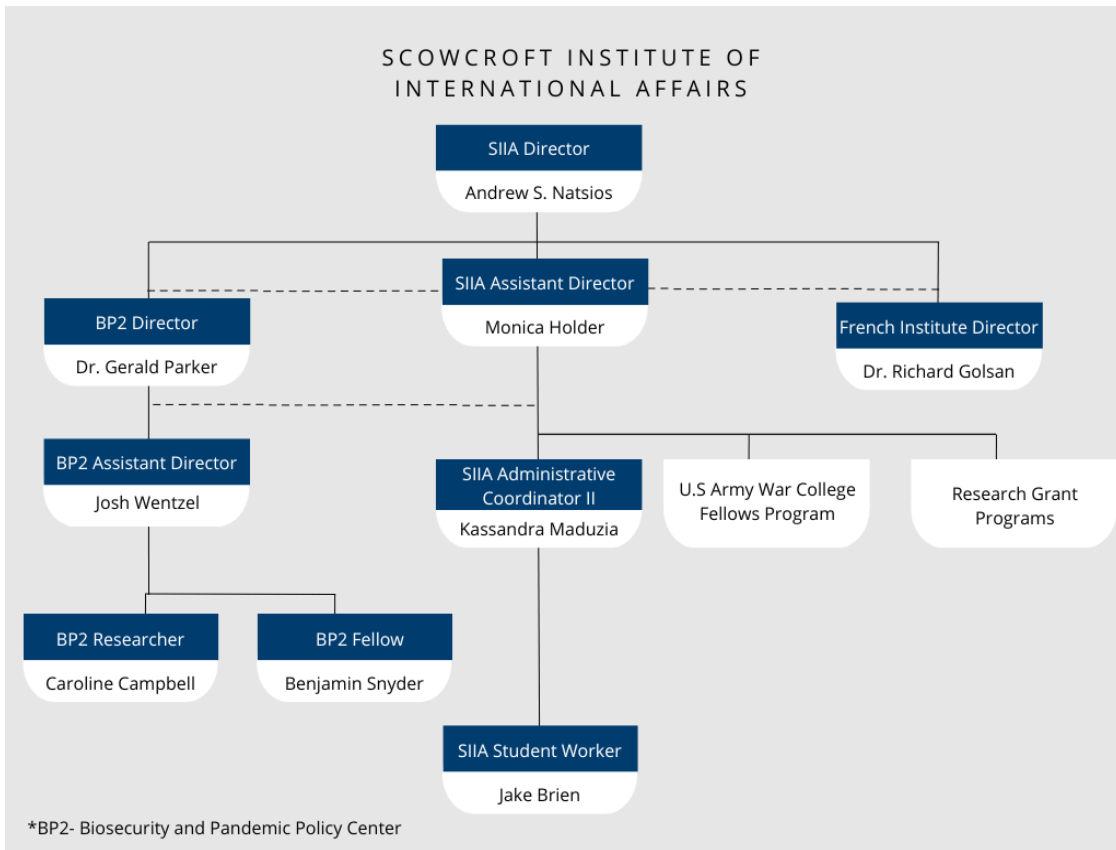
The SIIA provided conference support funding for:

- Professor Katherine Weary for the Women in Intelligence Conference.
- Dr. Valerie Hudson for the Women, Peace, and Security Conference.
- Dr. Aileen Teague for the Other Side of the Border Conference.

Administration

Institute Staff

- **Andrew S. Natsios**, Director of the Scowcroft Institute of International Affairs and Executive Professor
- **Monica Bruno Holder**, Assistant Director- Scowcroft Institute of International Affairs
- **Kassandra Maduzia**, Administrative Coordinator- Scowcroft Institute of International Affairs
- **Jake Brien**, Student Worker- Scowcroft Institute of International Affairs
- **John Chance**, Student Ambassador Liaison- Scowcroft Institute of International Affairs
- **Richard J. Golsan**, University Distinguished Professor, Director of the French Institute
- **Gerald Parker**, Director of the Biosecurity & Pandemic Policy Center (BP2)
- **Josh Wentzel**, Assistant Director of the Biosecurity & Pandemic Policy Center (BP2)
- **Benjamin Snyder**, Horizons Fellow- Biosecurity & Pandemic Policy Center (BP2)
- **Caroline Campbell**, Student Researcher- Biosecurity & Pandemic Policy Center (BP2)



Advisory Board

Annual board meeting resumed in 2024 after a brief pause. The meeting was held in January 2024 and the board is back on an annual schedule.

- **J. Brian Atwood**, Former Under Secretary of State, USAID Administrator, and Dean of the Humphrey School, University of Minnesota
- **Catherine Bertini**, Professor, Maxwell School, Syracuse University, and former Under Secretary of Agricultural (41) and Executive Director, World Food Program
- **Secretary Andrew H. Card Jr.**, Former Chief of Staff (43) and Secretary of Transportation (41)
- **Gordon England**, Former Deputy Secretary of Defense and former Secretary of the Air Force
- **Preston (Pete) Geren**, President and CEO, Sid Richardson Foundation former member of Congress, and Secretary of the Army
- **Honorable Virginia A. Mulberger**, Founding Principal and Managing Director of The Scowcroft Group, National Security Council
- **Ambassador Larry C. Napper**, Former Ambassador to Latvia and Kazakhstan
- **Ambassador John Negroponte**, Former US Ambassador to the UN, Iraq and Deputy Secretary of State
- **Ambassador Craig Stapleton**, Former Ambassador to France and the Czech Republic
- **Dr. Andrew C. von Eschenbach**, President of Samaritan Health Initiatives, Inc., and Adjunct Professor, University of Texas MD Anderson Cancer Center, Former Commissioner, Food and Drug Administration
- **Robert Zoellick**, Former Deputy Secretary of State, former President of the World Bank



Financials

Over the Academic Year 2023-2024, The Scowcroft Institute spent \$389,442.72 on Events, Conferences, & other high-impact learning experiences (including French Institute of Texas A&M University (Centre d'Excellence) Events), Research (Grants, Faculty Support, Publications), and the Pandemic Preparedness & Biosecurity Program. Marketing efforts are included in the final numbers. The budgetary breakdown is as follows:

Faculty Support	73,151.28
Publications	11,059.70
Events & Conferences	91,988.17
Pandemic	186,536.57
Grants	26,707.00

Included in the Events and Conferences is the event with the Former President of France, François Hollande “Upheavals: The New World Disorder and Democracy’s Struggle with Terrorism.” This event was supported by contributions of 12 organizations totalling \$61,705.84. The contributions are as follows:

- The Texas A&M University System – Office of the Chancellor
- Thomas Franklin Mayo Professorship
- The Bush School of Government and Public Service
- European Union Center
- The French Institute of Texas A&M University (Centre d'Excellence)
- The Scowcroft Institute of International Affairs
- The College of Arts and Sciences
- The Albritton Center of Grand Strategy
- The Melbern G. Glasscock Center for Humanities
- The Department of International Affairs
- Institute for Science Technology and Public Policy
- The Intelligence Studies Program

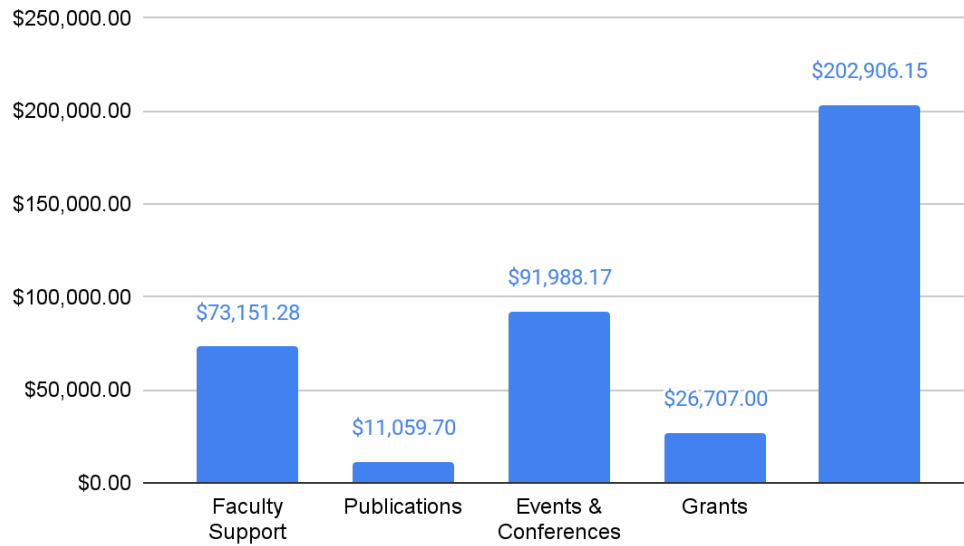
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SIIA Events & Research

In total, The Scowcroft Institute has spent \$202,906.15 on Events & Research. SIIA Events & Research covers all high-impact learning experiences, speakers, conferences, grants, publications, faculty support, and the line items that support these efforts (i.e., marketing). This does not include the Pandemic Preparedness & Biosecurity Program.

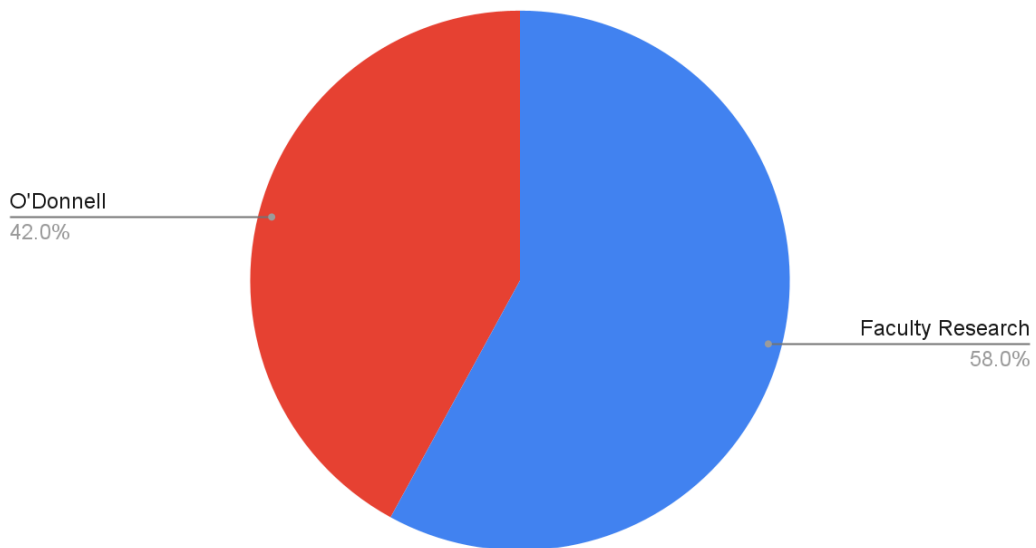
SIIA has spent 18% on Faculty Support, 2.7% on Publications, 22.7% on Events & Conferences, and 6.6% on Grants. The breakdown can be seen below:

SIIA Events & Research



Grants can be further divided into the three available granting opportunities through the Scowcroft Institute (as seen in the Grants Section under Programs). This includes the Korea/Asis Grant (0%), the Faculty Research Grant (58%), and the O'Donnell Grant (42%). The breakdown can be seen below:

Grant Funding

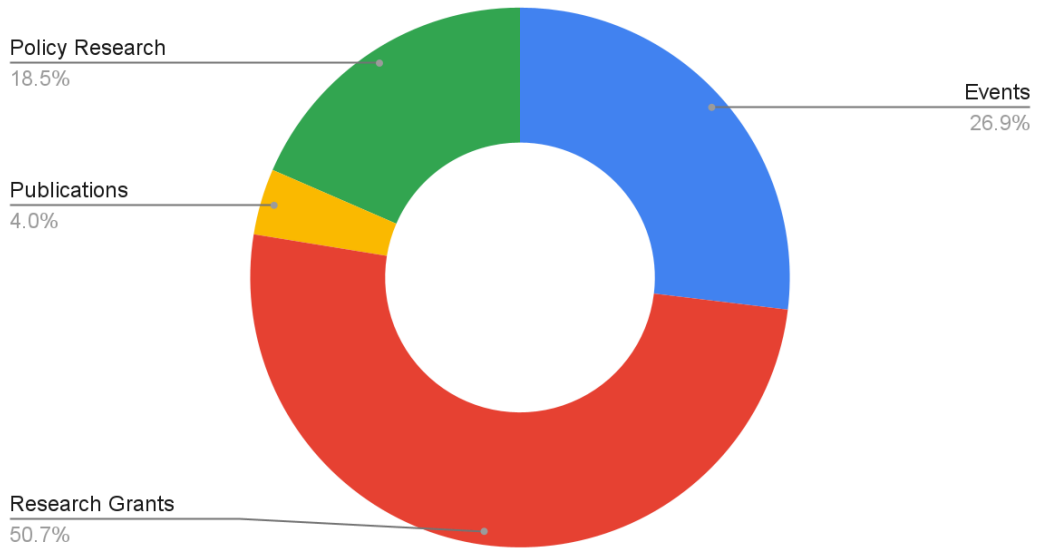


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Biosecurity & Pandemic Policy Center (BP2) Funding

The Biosecurity & Pandemic Policy Center has spent \$186,536.57 on Events (26.9%), Research Grants (50.7%), Publications (4%), and Policy Research (18.5%). The breakdown can be seen below:

Biosecurity & Pandemic Policy Center Funding



Contact Information

Scowcroft Institute of International Affairs
The Bush School of Government and Public Service
Texas A&M University
4220 TAMU
College Station, Texas 77843-4220
979-845-6510 | bushschoolscowcroft@tamu.edu

