

## **Curriculum Vitae**

**CHARLES A. JOHNSON**  
**Professor Emeritus of Political Science**  
**Dean Emeritus of Liberal Arts**  
**Texas A&M University**

### **CONTACTING INFORMATION**

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### **EDUCATION**

B.S. in Mathematics, Towson State College, Baltimore, Maryland, 1970  
M.A. in Government, University of Maryland, College Park, Maryland, 1972  
Ph.D. in Political Science, University of Kentucky, Lexington, Kentucky, 1977

### **ACADEMIC APPOINTMENTS**

Assistant Professor, Texas Tech University, 1976-1978  
Assistant Professor, Texas A&M University, 1978-1981  
Associate Professor, Texas A&M University, 1981-1986  
Professor, Texas A&M University, 1986-2016  
Dean, College of Liberal Arts, Texas A&M University, 2001-2009  
Senior Associate Vice President for Research, Texas A&M University, 2009-2013  
Professor Emeritus, Texas A&M University, 2016 - present  
Dean Emeritus, College of Liberal Arts, Texas A&M University, 2016 – present

### **COURSES TAUGHT**

Undergraduate: Introduction to American Government, The Judicial Process; Introduction to State and Local Government

Graduate: Judicial Process and Behavior, Program Evaluation, Advanced Data Analysis

## RESEARCH

### Books

*U.S. Inspectors General: Truth Tellers in Turbulent Times* (Washington, D.C.: Brookings Institution Press, 2020) (co-authored with Kathryn E. Newcomer)

*Independent Counsel: The Law and Investigations* (Washington, D.C.: CQ Press, 2001) (co-authored with Danette Brickman [PhD student])

*Judicial Policies: Implementation and Impact*, 2nd ed. (Washington, D.C.: CQ Press, 1998) (co-authored with B. Canon)

*American Courts: A Critical Assessment* (Washington, D.C.: CQ Press, 1991, (co-edited with John Gates)

*Judicial Policies: Implementation and Impact* (Washington, D.C.: CQ Press, 1984). (co-authored with B. Canon)

### Book Chapters and Reprints

"American Universities, Technological Innovation, and Technology Transfer: Implications for Biotechnology Research", in *Biotechnology: Assessing Social Impacts and Policy Implications*, edited by David Weber (New York: Greenwood Press, 1990) pp. 55-68. (with Robin Moore)

"Responses to Judicial Policies", in *American Court Systems* 2nd ed., edited by S. Goldman and A. Sarat (New York: Longman, 1989) pp. 540-552. (Reprint from Chapter 1 of *Judicial Policies: Implementation and Impact*). (with B. Canon)

"Certiorari Decisions by the Warren and Burger Courts: Is Cue Theory Time Bound?" in *American Court Systems*, 2nd. ed., edited by S. Goldman and A. Sarat (New York: Longman, 1989) pp. 166-170. (Reprint from *Polity* (1982)) (with V. Armstrong)

"Responses to Judicial Policies," in *Courts, Judges, and Politics*, 4th ed., edited by Walter F. Murphy and C. Herman Pritchett (Random House) (Reprint from Chapter 1 of *Judicial Policies: Implementation and Impact*). (with B. Canon)

"Coercive and Non-Coercive Abortion Policies: A Comparative State Analysis," in *Policy Implementation*, edited by J. Brigham and D. Brown (Beverly Hills: Sage, 1981) pp. 185-208 (Reprint of article in *Law and Policy Quarterly* (January, 1980)). (with J. Bond)

"The Implementation and Impact of Judicial Policy-Making: A Heuristic Model," in *Public Law and Public Policy*, edited by John Gardiner (New York: Praeger, 1977), pp. 107-126.

## Journal Articles

- "Strategies for Judicial Research: Soaking and Poking in the Judiciary," *Judicature* (December/January 1989). (Symposium editor with S. Ulmer, L. Epstein, H. Perry, Jr., M. Heumann, J. Gates)
- "Law, Politics, and Judicial Decision Making: Lower Federal Court Uses of Supreme Court Decisions," *Law and Society Review* 21 (1987) 325-340.
- "Content Analytic Techniques and Judicial Research," *American Politics Quarterly* 15 (January, 1987) 169-197.
- "Follow Up Citations in the U.S. Supreme Court," *Western Political Quarterly* 39 (September 1986) 538-547.
- "Citations to Authority in Supreme Court Opinions," *Law and Policy* 7 (October, 1985) 509-523.
- "Community Racial Division, Electoral Structure, and Minority Representation," *Social Science Quarterly* 63 (December, 1983) 729-737. (with A. Vedlitz)
- "Certiorari Decisions by the Warren and Burger Courts: Is Cue Theory Time Bound?" *Polity* 15 (Fall, 1982) 141-151.(with V. Armstrong)
- "Policy Implementation and Community Linkages: Hospital Abortion Services After Roe v. Wade," *Western Political Quarterly* 35 (September, 1982) 385-405. (with J. Bond)
- "Implementing a Permissive Policy: Hospital Abortion Services After Roe v. Wade," *American Journal of Political Science* 26 (February, 1982) 1-29. (with J. Bond)
- "Personnel Change and Policy Change on the U.S. Supreme Court," *Social Science Quarterly* 62 (December, 1981) 751-758.
- "Do Lower Courts Anticipate Changes in Supreme Court Policies: A Few Empirical Notes," *Law and Policy Quarterly* 3 (January, 1981) 55-68.
- "Coercive and Non-Coercive Abortion Deterrence Policies: A Comparative State Analysis," *Law and Policy Quarterly* 2 (January, 1980) 106-128 (with J. Bond).
- "Judicial Decisions and Organizational Change: Some Theoretical and Empirical Notes on State Supreme Court Decisions and State Administrative Agencies," *Law and Society Review* 14 (Fall, 1979) 27-56.

"Lower Court Responses to Supreme Court Decisions: A Quantitative Analysis," *American Journal of Political Science* 23 (November, 1979) 792-804.

"Judicial Decisions and Organizational Change: A Theory," *Administration and Society* 11 (May, 1979) 27-51.

"Choosing Judges: Do the Voters Know What They're Doing?" *Judicature* 62 (August, 1978) 95-99. (with N. McKnight and R. Schaefer).

"The Salience of Judicial Candidates and Elections," *Social Science Quarterly* 59 (September, 1978) 371-378. (with N. McKnight and R. Schaefer)

"Voter Awareness and Information Sources in a Controversial Judicial Election," *Public Service* 4 (September, 1977) 6-8 (with N. McKnight and R. Schaefer)

"The Shapley-Shubik Power Index and the Supreme Court: A Few Empirical Notes," *Jurimetrics Journal* 18 (Fall, 1977) 40-45.

"Political Culture in American States: Elazar's Formulation Examined," *American Journal of Political Science* 20 (1976) 491-509.

### **Recent Working Papers**

"Balancing Independence and Positive Engagement: How Inspectors General Work with Agencies and Congress," The IBM Center for The Business of Government (April, 2015), (co-authored with Kathryn Newcomer and Angela Allison).

"U.S. Inspectors General as Agents of New Public Management: An Overview and Analysis," Paper presented at the 2014 Nordic Political Science Association Workshops, August 12-15, 2014, Gothenburg, Sweden.

"The Strategic Environment of U.S. Inspectors General: Balancing Expectations for Independence, Accountability, and Engagement," Paper presented at the 2017 Midwest Political Science Association Meeting, Chicago, Illinois, April 8, 2017

## **RESEARCH GRANTS**

Research Grant, The IBM Center for The Business of Government, May, 2014 - November, 2014, \$20,000. Topic: "Inspectors General and Their Strategic Environments: Approaches to Encouraging Collaboration"

Basic Research Grant, National Science Foundation, June, 1987 - August, 1989, \$44,962. Topic: "U.S. Supreme Court Judicial Database: Phase II."

Basic Research Grant, National Science Foundation, September, 1980 - October, 1983, \$60,693. Topic: "Analytic Techniques for Judicial Decision Research."

## **ADMINISTRATIVE APPOINTMENTS**

(Position description and responsibilities accurate during the time of appointment to the specific position)

### **Senior Associate Vice President for Research (2009 –2013)**

Texas A&M University is a tier one research university with, as of 2013, over \$650 million in research expenditures, 36,000 undergraduate students, and over 10,000 graduate students in engineering, liberal arts, business, education, agriculture, and life, physical, and mathematical sciences;. The Division of Research facilitated research activities across the campus by providing support for research, scholarship, and creative work. This support included start-up funding, grants administration, research compliance, infrastructure support for cross disciplinary programs, commercialization of research, and advocacy for the research activities in higher education.

As a senior academic associate vice president in the Division, I had broad responsibilities in multiple areas of research. Specific responsibilities are focused in three areas – elevating interdisciplinary programs, advancing research in the humanities, arts, social sciences, and related fields, and extending the international reach of research programs at Texas A&M University. I also served as the University’s designated officer for scientific misconduct cases.

#### *Significant Accomplishments as Senior Associate Vice President for Research*

Led the implementation of 7 Initial University Multidisciplinary Research Initiatives with a combined budget of \$4+ million. These initiatives involve 18 senior hires, establishment of research centers or institutes, and creation of multi-college representative councils to oversee associated activities. These initiatives involved the full range of disciplines, including those in science, engineering, public policy, business, liberal arts, education, and agriculture.

Organized the Division’s Strategic Planning process which involved multiple stakeholders and extensive consultation resulting in five strategic priorities and plans for moving forward on each priority.

Developed the university's first organized research plans for enhancing research in the humanities, arts, social sciences, and related fields (HASS) which included an upgraded internal grants program, a grants program to enhance the research capacity of HASS departments or programs, and heightened external funding support.

Led discussions and planning on campus for the organization of inter- and multi-disciplinary research groups, programs, centers, and institutes. These plans created pathways for the development of interdisciplinary units by faculty with central support, encouragement, and review.

Organized the expansion and development of international research programs involving national funding agencies or leading research institutions in Mexico, China, Brazil, and Israel.

### **Dean, College of Liberal Arts (2001 – 2009)**

The College of Liberal Arts was the largest college at Texas A&M University during my appointment as dean with 500+ faculty (over 70% tenured or tenure track) who regularly taught one-third of the course-work for the University's 36,000+ undergraduate students. The College included departments and interdisciplinary programs spanning the humanities, social and behavioral sciences, and performing arts offering majors to 6500+ majors. Nationally recognized doctoral departments included communication, economics, and political science, as well as an internationally recognized program in nautical archeology. The College housed numerous research programs, including the endowed Glasscock Center for Humanities Research and the Public Policy Research Institute.

The dean's responsibilities included working with faculty to set priorities, initiate new programs, and review existing programs, creating an environment supportive of diversity, extending the reach of faculty and students internationally, supervising personal policies and decisions (including promotion, tenure, and annual reviews of faculty); seeking external gifts to support College initiatives; and overseeing a \$50 million annual budget. The Dean also represented the College on campus in various administrative councils and externally in associations and foundations.

#### *Significant Accomplishments as Dean of Liberal Arts:*

Secured \$41+ million in gifts to College during the Texas A&M University's capital campaign – exceeding the \$35 million goal set by the College, including: (a) a cash gift creating one of the largest endowments in the country devoted to humanities research in the Glasscock Center for Humanities Research; (b) a multi-million dollar bequest to support the College's honors program; (c) over \$2 million in cash for special collections for the Library; and (d) over \$2 million in endowment support for the Center for the Study of the First Americans in the Department of Anthropology

Secured funding and Texas A&M University System support for (a) a new \$42 million arts and

humanities building, (b) a substantially renovated (\$10+ million) building for the Department of Philosophy, and (c) relocation of decanal offices to a central building on campus.

Secured approvals for (a) new PhD programs in Philosophy and in Hispanic Studies, (b) a master's program in Performance Studies, (c) Bachelor's programs in Music and in the Classics; (d) the Department of Hispanic Studies and the Department of European and Classical Languages and Cultures (reorganized from a Department of Modern and Classical Languages); (e) Journalism Studies (from a decommissioned Department of Journalism); and (f) an academic program in Africana Studies

Secured the College's first earmarked federal appropriated funds for criminal justice research project in home congressional district

Increased research expenditures from roughly \$7 million in 2000 to \$14 million in 2010

Encouraged and supported creation of (a) Mexican American and U.S. Latino Research Center; (b) the Center for Maritime Archaeology and Conservation; and (c) a Summer Institute for Technology Assisted Instruction; and reorganized (d) the Race and Ethnic Studies Center;

Adopted hiring guidelines, created a search pool certification process, and designated new faculty positions to assure greater diversity on the faculty; and funded course revisions or development to introduce greater diversity into the curriculum. Results included: (a) 35% of the new faculty hires from under-represented racial or ethnic groups; (b) 50% of new faculty hires were women; (c) increased person-to-person links with under-represented scholars in other institutions; and (d) curricular revisions or updating in seven departments

Established budget and accountability systems that (a) linked departmental allocations to achievements in the priority areas of pursuing national prominence, greater diversity, and increased internationalization; (b) allocated and attracted funds to increase faculty salaries from an average of 85% of peers to an average of 92% of peer salaries; and (c) hired 175+ new faculty (50% net new positions under a university faculty reinvestment program) at market salaries and with competitive start-up packages

Encouraged and supported creation of Staff Development Council and Staff Executive Council to support professional development among the College's 150+ staff members

Supported (a) development of Cornerstone Learning Community (for high achieving students) and Regent's Scholars Learning Community (for first generation students); (b) upgraded advising at both the Departmental and College levels; and (c) consideration of "inquiry" focused courses for all undergraduate majors in the College

Secured scholarship funds for (a) Summer European Academy, American Spring Academy (for German university students to come to Texas A&M), and other international student experiences; (b) developed exchange agreements with several European universities; and (c) worked to create teaching and research programs associated with Texas A&M – Qatar

### **Department Head of Political Science (1992-2001)**

The Department of Political Science at Texas A&M University had over 35 tenured and tenure-track faculty and several non-tenure track faculty, 11 staff members, 700<sup>+</sup> undergraduate majors, over 50 doctoral students in a newly established PhD program, and responsibility for teaching 13,000 students during the year. In the 1990s, surveys of journal article productivity ranked the Department among the top 3 in the country, and U.S. News and World Report rankings currently placed it among the top 25 departments in the country and among the top 15 among public institutions

Department Head responsibilities included administering a \$3.4 million budget, hiring faculty, conducting annual reviews and merit evaluations of faculty, overseeing promotion and tenure by the Department, making recommendations to the Dean concerning promotion and tenure, working with faculty to determine Departmental priorities, guiding development of graduate and undergraduate programs, administering the office staff, representing the Department to the College and University, establishing international contacts for the Department, and fund raising for the Department.

### **Associate Dean of Liberal Arts (1987-1992), and Director of the Technology and Society Division of the Texas Engineering Experiment Station (TEES) (1988-1992)**

Areas of responsibility as associate dean and director included the College budget, research programs, graduate programs, and general administration. The 1991-92 research budget exceeded \$500,000 in discretionary seed funds and external research grants exceeded \$6.0 million, an increase of over 100 percent from 1988-89. General administration responsibilities included monitoring the distribution and use of 250,000 square feet of space in 7 buildings; assisting departments with staffing issues; and long range planning for the College. Responsibilities for graduate programs involved monitoring doctoral and masters level programs; assisting in the design and obtaining the approval of new programs; and allocating graduate assistantship funds. Budget responsibilities included developing and monitoring the college budget. Substantial budget reductions for 1992 and 1993 were implemented during this time.

### **Associate Head, Department of Political Science (1986-1987)**

### **Director of Graduate Studies/Graduate Advisor, Department of Political Science (1982-1986)**

### **Administrative Assistant to the President, Towson State College (1970)**



## **INTERNATIONAL HONORS, PRESENTATIONS, AND ACTIVITIES**

Invited Participant, 2014 Nordic Political Science Association Workshops, Gothenburg, Sweden, August 12-15, 2014. Presented paper “U.S. Inspectors General as Agents of New Public Management: An Overview and Analysis

Fulbright Ambassador, 2010 - 2012

Fulbright Senior Specialist Designee, 2007 - 2012

Fulbright Award, International Education Administrators Program, Japan, 2006. Three week program focused on Japanese higher education with visits to numerous universities in Japan.

Invited Panel Chair, State of Qatar Planning Council Conference on the Use of Statistics in Public Policy, 2006.

Invited Speaker, Faculty of Law, The University of Tokyo, Tokyo, Japan, May, 1999. Gave presentation on “The Office of Independent Counsel in the United States: Issues of Accountability.”

Invited Speaker, Kyonggi University, Seoul, Korea, May, 1999. Gave presentation and discussed “Departmental Leadership in Changing Institutions of Higher Education” to faculty and administrative officials at Kyonggi University.

Invited Participant, 1997 European Consortium for Political Research Workshops, Berne, Switzerland, March, 1997. Presented “Assessing the Implementation and Impact of Judicial Policies.”

Negotiated Student Exchange Program, Texas A&M University Department of Political Science and Lancaster University, Lancaster, United Kingdom, 1995.

Invited Speaker, Tubingen University, Germany, 1995. Spoke to social science scholars on the implementation of judicial policies in the United States.

Selected Participant, Germany Today Program, German Academic Exchange Service (DAAD), 1995. Participated in an organized two week program in Germany on social, economic, and political aspects of Germany, June 1995.

## **MAJOR COMMITTEE ASSIGNMENTS AT TEXAS A&M UNIVERSITY (2000 to 2016)**

Chair, University Research Council, 2011 – 2013

Chair, Taskforce to Revise University Policy on Scientific Misconduct, 2010

Chair, Search Committee, Associate Vice President for Graduate Studies, 2010

Member and Convener, College Deans Council, 2001-2009, Convener, 2007- 2009

Member and Co-Chair, Development Strategy Group, 2004-2009, Co-Chair 2007-2009

Convener, Phi Beta Kappa Installation Committee, 2003-2004

Chair, Search Committee, Dean and CEO of Texas A&M University at Qatar, 2003

Member, Texas A&M University at Qatar Management Board, 2003-2009

Director, Institute for Nautical Archaeology Executive Committee, 2002- 2009

Member, University Finance Council, 2002-2004

Member, University Council on the Educational Environment, 2002-2007

Member, Search Committee for Executive Vice President and Provost, 2002-2003

Member, Access to Majors Committee & Subcommittee Chair on Majors, 2002-2003

Chair, Journalism Department Head Search Committee, 2000

## **CONSULTANTSHIPS**

External Evaluator, Department of Political Science, University of Missouri, April, 1997.

Expert Witness for Plaintiffs in *Rev. Roy Jones v. City of Lubbock* in U.S. District Court for the Northern District of Texas, Lubbock Division, December, 1978. (Report prepared citing adverse effects of at-large city council elections on minority voters.)

Expert Witness for Plaintiffs-Intervenors in *Rev. A. M. Scamon, et. al. v. C. P. Upham, Jr., et. al.* in U.S. District Court of Texas, Paris Division, January, 1982. (Testimony given concerning the racially polarized voting in Lubbock City Council elections and possible relationship to redistricting involving that area.)

## **PROFESSIONAL ACTIVITIES**

### Professional Honors and Presentations

Invited Board Member, Consortium of Social Science Associations (COSSA), Washington, D.C., 2013 – 2016

Presenter, “Encouraging International Engagement by Faculty,” Association of International Education Administrators, San Francisco, February, 2011

Presenter, “Interdisciplinary Programs,” Annual meeting of the Association of American Universities Dean of Arts and Sciences, Rochester, January 2009

Presenter, “Closing/Creating Departments in the University,” Annual meeting of the Association of American University Deans of Arts and Sciences, Toronto, Canada, January, 2004

Invited Panelist and Presenter, “Role of Disciplinary Associations in Preparing Future Faculty,” Symposium on New Faculty for the Academy of the 21st Century, Association of American Colleges and Universities, Annual Meeting, New Orleans, January, 2001.

Invited Speaker, New Faculty Orientation, “Promotion and Tenure”, Texas A&M University, 1999.

Invited Presenter, “Department Commitments to Graduate Education”. National Convocation on Science Engineering, National Academy of Science Meeting, Washington, D.C., June 15, 1996.

Invited Speaker, Council of Colleges of Arts and Sciences, 1992. Address to Breakfast Meeting of Associate and Assistant Deans on “Managing Budget Crises and Reductions.”

### Evaluation and Editorial Activities

Editor, Law, Courts, and Judicial Process Newsletter, 1983-1987

Proposal Reviewer, National Science Foundation

Journal Referee for American Journal of Political Science, American Politics Quarterly, American Political Science Review, Judicature, Justice Systems Journal, Law and Politics Quarterly, Law and Society Review, Polity, Social Science Quarterly, Journal of Politics, Policy Studies Review, and Western Political Quarterly

Reviewer and Consultant, U. of Texas Press, CQ Press, D.C.Heath, and Little, Brown & Co.

Book Reviews, *Journal of Politics* (1980, 1982), Law and Courts Book Reviews (1994).

Professional Association Activities

Panel Participant (Chair, Paper Presenter, or Discussant) at American Political Science Association, Midwest Political Science Association, Law and Society Association, Southern Political Science Association, Western Political Science Association, and Southwestern Political Science Association

Chair, Committee on Education and Professional Development, American Political Science Association, 1998-2001.

Judicial Process and Public Law Section Chair, Southern Political Science Association 1988 Meeting

Member, Corwin Award Committee, American Political Science Association, 1988

Member, Southwestern Political Science Association Executive Committee, 1988-1990

Judicial Process Section Chair, Southwestern Political Science Association 1987 Meeting

Member and Secretary, Board of Overseers, National Science Foundation, Supreme Court Data Project, 1984-1987

Member, Southern Political Science Association Executive Committee, 1984-1987

Coordinator for the organization of the Law, Courts, and Judicial Process Section in the American Political Science Association, 1983

Chair, Law, Courts, and Judicial Process Section, American Political Science Association, 1983-1984

Member, Committee to Select Best Graduate Student Paper, Southern Political Science Association, 1981

Member, Budget Committee, Southwestern Social Science Association, 1982-1986

*References provided upon request*

(February, 2020)