

COLE BLEASE GRAHAM, JR.

ADDRESS: Bush School of Government and Public Service 979-458-8028
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EDUCATION: Ph.D. (Political Science), University of South Carolina, 1971
Dissertation: Budgetary Change in South Carolina, 1945-1970
M.G.A., Master in Governmental Administration (With Distinction),
University of Pennsylvania, Wharton Graduate Division, Fels Institute of
Local and State Government, 1965, Master's Thesis: *Coordinating Health
and Social Welfare Services with Special Reference to Philadelphia*
M.A. (Social Sciences), Northwestern Louisiana State College, 1964
B.A. (Government), summa cum laude, Phi Beta Kappa, Wofford College, 1963

FIELDS: Public Administration and Public Management
Executive Leadership Public Budgeting/Public Finance
Public Management Human Resource Management
American State-Local Government and Politics

ACADEMIC APPOINTMENTS:

Executive Professor, Bush School of Government and Public Service, Texas A&M University,
2015-present; Visiting Professor, 2009-2015.
Distinguished Professor Emeritus (retired in 2009), University of South Carolina, Professor,
Department of Political Science 1994-1996; 2002-2009; Professor, College of Criminal
Justice, 1996-2002.
Visiting Associate Professor, Department of Political Science, Winthrop University, 1979-1980.
Associate Professor, Department of Government and International Studies, University of South
Carolina, 1976-1994;
Assistant Professor, Department of Government and International Studies, University of South
Carolina, 1971-1976.

MAJOR ADMINISTRATIVE APPOINTMENTS:

Assistant Dean for Graduate Instruction Diversity/Assessment, Bush School, Texas A&M,
August 2013-present
Interim Department Head, Bush School, Texas A&M, September 2017-July 2018.
Dean, College of Criminal Justice, University of South Carolina, July 1996-June 2002; Interim
Dean, College of Criminal Justice, May 1994-June 1996.
Interim Dean, College of Liberal Arts, University of South Carolina, July 1997-June 1998 (while
serving as Dean, College of Criminal Justice).
Associate Dean for Student Academic Affairs, College of Humanities and Social Sciences,
University of South Carolina, January 1991-May 1994.

MAJOR ADMINISTRATIVE APPOINTMENTS, Cont'd:

Vice Chair, Department of Government and International Studies, University of South Carolina, \ August 1988-December 1990.

Master of Public Administration (MPA) Program Director, Department of Government and International Studies, University of South Carolina: August 1970-August 1973; August 1977-December 1979; August 1981-August 1982.

I. RESEARCH AND PUBLICATIONS

Books Published:

Cole Blease Graham, Jr., The South Carolina Constitution: A Reference Guide. Westport, Connecticut and London: Praeger Publishers, 2007. Reprinted by Oxford University Press, 2011.

Cole Blease Graham, Jr. and William V. Moore, South Carolina Government and Politics. Lincoln: University of Nebraska Press, 1994.

Cole Blease Graham, Jr. and Steven W. Hays, Managing the Public Organization. Washington: Congressional Quarterly Press, 1986. ----- Second Edition, 1993. Also, Arabic and Portuguese translations of Second Edition.

Steven W. Hays and Cole Blease Graham, Jr. eds., Handbook of Court Administration and Management. New York: Marcel-Dekker, Inc., 1993.

Book in Press: None

Book Chapters:

“It’s ‘Hard to Beat Anybody with 40% of the Vote’: The 2016 Presidential Election in South Carolina,” in Buchanan and Kapeluck (eds.), The 2016 Presidential Election in the South, Fayetteville: University of Arkansas Press, (with Scott Buchanan), 2018, pp. 105-123.

“It’s ‘de ja` vu All Over Again: The 2012 Presidential Election in South Carolina,” in Buchanan and Kapeluck (eds.), The 2012 Presidential Election in the South, Fayetteville: University of Arkansas Press, (with Scott Buchanan), 2014, pp. 101-119.

“South Carolina: The New Politics of the Palmetto State,” with Laurence W. Moreland, and Robert P. Steed in Charles S. Bullock, III and Mark J. Rozell (eds.). The New Politics of the Old South: An Introduction to Southern Politics, 4th ed. New York: Rowman and Littlefield, 2010, pp. 27-48.

“South Carolina: A Paler Shade of Red,” in Branwell DuBose Kapeluck, Laurence W. Moreland, and Robert P. Steed (eds.). A Paler Shade of Red: The 2008 Presidential Election in the South, Branwell DuBose Kapeluck, Laurence W. Moreland, and Robert P. Steed (eds.), University of Arkansas Press, 2009, pp. 95-116.

“A Stronger Voice at the Table: Executive Budgeting in South Carolina,” in Edward. J. Clynh and Thomas. P. Lauth (eds.). Budgeting in the States. Westport, Connecticut and London: Praeger, 2006, pp.189-211.

“South Carolina,” in Dale Krane, Platon N. Rigos, and Melvin Hill (Eds.), Home Rule in America: A Fifty-State Handbook. Washington, D. C.: Congressional Quarterly, Inc., 2001, pp. 375-382.

Book Chapters, Cont'd:

- “Equal Employment Opportunity and Affirmative Action: Policies, Techniques, and Controversies,” in Steven W. Hays and R. C. Kearney, Public Personnel Administration: Problems and Prospects, 2nd ed. Englewood Cliffs, New Jersey: Prentice-Hall, 1989: 177-193; (rev.) 3rd ed., Englewood Cliffs, NJ: Prentice-Hall, 1995, pp. 202-216.
- “Reshaping the Courts: Traditions, Management Theories, Political Realities,” pp. 3-25; and “The American Bar Association’s Standards Relating to Court Organization: A General Review,” pp. 101-119, in Steven W. Hays and Cole Blease Graham, Jr., eds., Handbook of Court Administration and Management. New York: Marcel-Dekker, 1993.
- “Management Functions and Public Administration--POSDCORB Revisited,” excerpt from CQ Press Book, Managing the Public Organization, Chapter 2 in J. S. Ott, A. C. Hyde, and Jay M. Shafritz (eds.), Public Management: The Essential Readings, Chicago: Nelson-Hall, 1991, 10-27.
- “Partisan Change in South Carolina,” in Robert Swansbrough and David Brodsky (eds.), The South’s New Politics: Realignment and Dealignment. Columbia, S.C.: University of South Carolina Press, 1988: 158-174.
- “Citizen Access and the Control of Administrative Discretion,” in D. H. Shumavon and H. K. Hibbeln (eds.), Administrative Discretion and the Implementation of Public Policy. New York: Praeger, 1986 (with Steven W. Hays): 211-232.

Book Chapter in Press: None

Articles In Refereed Journals:

- “The Predictors of Student Satisfaction in Public Administration Graduate Degree Programs” (co-authored with Leonard Bright), Journal of Public Affairs Education, 22 (1) (2016), 17-34.
- “Why Does Interest in Government Careers Decline among Public Affairs Graduate Students?” (co-authored with Leonard Bright), Journal of Public Affairs Education: 21(4) (2015), 575-594.
- “Between a Rock and a Hard Place: South Carolina’s Republican Presidential Primary,” Southern Cultures, Vol. 4, No. 1 (1998), pp. 43-51.
- “South Carolina’s Evolving Constitution,” South Carolina Journal of Political Science, XXIV (1996): pp. 11-31.
- “Legislative Change in South Carolina,” Southeastern Political Review, Vol. 22, No. 4 (December, 1994), (co-authored with William V. Moore).
- “Ethics, Corruption, and South Carolina Legislators,” National Political Science Review, 4 (1994), (co-authored with William V. Moore): 149-162.
- “Party-Based Voting in a Southern State Legislature,” American Politics Quarterly, (April, 1989), (co-authored with Kenny J. Whitby): 181-193.
- “The Changing Role of the Administrative Law Judge,” Public Administration Quarterly, 9, 3 (Fall, 1985): 260-273.
- “Science, Engineering, Technology and Southern Legislatures,” Southeastern Political Review, 13, 2 (Fall, 1985): 211-223.
- “State Consultation Processes after Federal A-95 Overhaul,” State and Local Government Review, 17, 2 (Spring, 1985): 207-212.

Example of Book Reviews:

Review of S. Piotrowski, "Governmental Transparency in the Path of Administrative Reform," in The American Review of Public Administration 2012 42: 125-127.

Additional Professional Publications:

Books:

Charlie B. Tyer and Cole Blease Graham, Jr. eds., Local Government in South Carolina: The Governmental Landscape. Columbia, South Carolina: Bureau of Governmental Research and Service, 1984.

Cole Blease Graham, Jr. and Charlie B. Tyer, eds., Local Government in South Carolina: Problems and Perspectives. Columbia, South Carolina: Bureau of Governmental Research and Service, 1984

Other Professional Publications:

Online Encyclopedia Entry: "Judicial selection and Merit Selection," Originally published online April 2, 2011. Revised entry in Melvin Dubnick and Domonic Bearfield (eds.), Encyclopedia of Public Administration and Public Policy, August 30, 2014 at: <http://www.tandfonline.com/doi/abs/10.1081/VAIZERCYd8E#.VAIZGxCYd8E>

"South Carolina," in Political Encyclopedia of U.S. States and Regions, Donald P. Haider-Markel (ed.), Washington, D.C.: Congressional Quarterly Press, 2009, pp. 291-298.

"Judicial Selection and Merit System," Encyclopedia of Public Administration and Policy. New York: Marcel Dekker, April 2003, pp. 676-678.

Discrimination, age", pp. 689-690; "Discrimination, gender", pp. 692-694; "Discrimination, pregnancy", pp. 694-695; and "Discrimination, racial", pp. 695-700; in Jay M. Shafritz, general editor, Norma Riccucci, section editor, International Encyclopedia of Public Policy and Administration. Boulder, Colorado: Westview Press, 1998.

"Agency Governance in South Carolina," in L. F. Carter and D. S. Mann (eds.), Government in the Palmetto State, 2nd ed. (Columbia, South Carolina: Institute of Public Affairs, 1993: 122-137.

"The Evolving Executive in South Carolina," in Charlie B. Tyer and S. Jane Massey (eds.). Politics and Policy in South Carolina, Columbia, South Carolina: Bureau of Governmental Research and Service, 1988: 167-183.

"South Carolina Counties," in Charlie B. Tyer and Cole Blease Graham, Jr. (eds.), Local Government in South Carolina: The Governmental Landscape, Columbia, South Carolina: Bureau of Governmental Research and Service 1984: 51-73.

"The Role of the Governor in South Carolina," in L. F. Carter and D. S. Mann (eds.), Government in the Palmetto State, Columbia, South Carolina: Bureau of Governmental Research and Service, 1983: 101-114.

Examples of Reports and Modules:

"Modernizing South Carolina State Government for the Twenty-First Century," with the South Carolina State Reorganization Commission staff, September, 1991.

Understanding South Carolina Government. A series of civic education modules: (1), "The

Development and Organization of Municipal Government in South Carolina”; (2), “Municipal Services”; (3), “Intergovernmental Relations” (with C. B. Tyler, eds.), 1984.

Examples of Reports and Modules, cont’d:

“Oral Histories,” Fifty-four interview transcripts for the McNair Gubernatorial Papers Oral History Project, South Carolina Department of Archives and History, 1979-1982.
Field Research Associate, “Monitoring Community Development,” and “Monitoring Revenue Sharing,” Nine Field Reports prepared for Richard P. Nathan, Project Director, The Brookings Institution: Washington, D. C.; 1972-1981.

Recent Professional Participation: Convention Papers:

- “A Strange Wind Blowing: Ideological Change in Southern Democrats and Eastern Republicans.” (co-authored) Southern Political Science Association, January 2015.
- “More of the Same? The 2010 General Election in South Carolina.” (co-authored), Southern Political Science Association, New Orleans, January, 2011.
- “Party Identification Among South Carolinians, 1990-2007,” The Citadel Symposium on Southern Politics, Charleston, SC, March, 2008
- “Electoral College Prospects for 2008 National Election,” South Carolina Political Science Association, South Carolina State University, Orangeburg, SC, March, 2008.
- “Executive Budgeting,” Southeastern Conference on Public Administration, University of Georgia, September, 2006.
- “A Stronger Voice at the Table: South Carolina’s Emerging Executive Budget”, The Citadel Symposium on Southern Politics, March, 2000.
- “Criminal Justice and Public Administration: Common Themes,” Academy of Criminal Justice Sciences, 1998. (co-authored)
- “Structural and Political Influences on Crime: An Examination of Rural Law Enforcement,” American Society of Criminology, 1996. (co-authored)
- “South Carolina Legislature: Old Habits, New Pressures,” American Political Science Association, 1996.
- “Across the Great Divide: Examining Black-White Differences in Political Attitudes,” American Association of Public Opinion Research, June 1996, (co-authored)
- “Republicans and Democrats, Christian Coalition Members and African-Americans: Comparing Party Activists in South Carolina,” Southern Political Science Association, 1995.
- “Race, Region and Division in Opinions on Policy Issues,” South Atlantic Public Opinion Research Society, 1995. (co-authored)
- “Hard Labor Creek Perspective Revisited,” Criminal Justice Education Conference, John Jay College/CUNY, 1995. (co-authored)

Recent Professional Activities:

- Presenter, “Civic Inspiration for a New Generation: The Life and Legacy of Ambassador and Governor John C. West,” West Forum, Winthrop University, February 2018.
- Roundtable Participant, “Author Meets Critics: John Kyle Day’s Southern Manifesto,” Southern Political Science Association, January 2015.
- Roundtable Participant, “Predictors of Student Satisfaction in Public Administration Graduate

Degree Programs” (co-presented), Network of Schools of Public Policy, Affairs, and Administration, NASPAA, November, 2014.

Recent Professional Activities cont’d:

Discussant, Citadel Symposium panel, “Future of the GOP in the South,” March 2014
Chair: Southern Politics Section, 2014 Southern Political Science Association
Panel Chair and Discussant, “Managing Public Agencies in Difficult Times,” Southern Political Science Association, Orlando, 2013
Roundtable Participant, “2012 Presidential Election in Deep South States,” Southern Political Science Association, Orlando, 2013
Paper Presentation, “More of the Same: The 2010 Election in South Carolina,” Southern Political Science Association, New Orleans, 2010.
Panel Chair/Discussant, “Public Service Motivation,” Midwest Political Science Chicago, 2010.
Panel Chair and Discussant, “Public Policy and Social Capital,” Western Political Science Association, San Jose, California, 2000.
Panel Chair and Discussant, “States and Localities in a Changing Federal System,” American Political Science Association, 1997.
Chair: State-Local Government Section, 1994 Southern Political Science Association.

Editorial Activities:

Managing editor, Journal of Political Science, South Carolina Political Science Association (2006-2008)

Manuscripts Reviewed:

Politics and Policy (former editorial board member); The Journal of Politics;
Review of Public Personnel Administration (former editorial board member)
American Review of Public Administration; Western Political Quarterly; Journal of Political Science; Public Finance Journal; American Journal of Political Science; Publius;
Congressional Quarterly Press; State and Local Government Review.

II. TEACHING

Graduate Courses Taught since 2009 at Bush School:

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| 1. American State and Local Government | 2. Capstone in Public Administration |
| 3. Human Resources in Public Administration | 4. Public Finance |
| 5. Theory of Organizations | 6. Public Management |
| 7. Public Budgeting, residential and online | |
| 8. Foundations of Public Administration online | |

III. SERVICE

IIIa. Service at Bush School of Government and Public Service (Since September 2009)

1. Assistant Dean: Graduate Instruction and Assessment (2013-present)

i.. Examples for Assessment:

Attend University Assessment Committee meetings, provide reports
Consult with departments and certificate programs on annual assessment plans
Attend University Quality Enhancement Program (QEP-HIP)/SACSCOS
Advisory committee meetings, provide input and follow-up
Develop/update SACSCOS/QEP OGAPS/HIP accountability reports for Bush School

ii. Examples for Graduate Instruction:

Attend and report on meetings of TAMU Graduate Operations Committee
Attend and report on meetings of TAMU Graduate Council
Provide updates to CARS (Curricular Approval Request System)
Provide updates to Course Leaf (catalog management system)
Meet with, Chair Bush School Graduate Instruction Committee
Attend occasional University committee meetings to represent Dean's Office
Chair, Bush School Online Oversight Committee

2. Interim Public Service and Administration (PSAA) Department Head (September 1, 2017-June 30, 2018)

Examples:

Report to Dean and Senior Associate Dean as appropriate on various issues regarding department (Master of Public Service Administration) and Executive MPSA degree
Chair, Department Faculty Meetings
Chair, PSAA Admissions Committee
Appoint Position Search Committees and act on recommendations
Oversee two staff positions
Meet individually with faculty, staff, and students on various issues/requests
Work with development staff on McLane proposal for local government
Assist in compilation of annual report on scorecard

3. General Service Activities (2009-present)

Interviewer of prospective students (2013-present)

Department Curriculum Committee (2017-present)

McGrew Award Committee (2018-2019)

IIIb. Examples of Service before 2009

Administrative Career Development:

Participant, “College Management Seminar: A Two-Week Workshop,” Carnegie-Mellon University, Pittsburgh, 1998.

Selected Participant, “New Dean’s Seminar, a Three Day Session,” Council of Colleges of Arts and Sciences, College of William and Mary, Williamsburg, 1992.

Participant, Annual Meeting, American Council on Education, San Diego, 1992, and at Annual Panels, Council of Colleges of Arts and Sciences, San Diego, 1991; Tampa, 1992.

Member, Officeholder, Co-founder, South Carolina Chapter, American Society for Public Administration (1972-2009).

Examples of Service:

President, USC Chapter, Phi Beta Kappa, 1979-1980; 2007-2008

Associate Editor, “Government and Law,” South Carolina Encyclopedia Project of the South Carolina Council for the Humanities

University of South Carolina Bicentennial Commission

Sponsored Programs and Research, Conflict of Interest Committee

Bookstore Oversight and Contract Review Committee

Food Service Contract Evaluation Committee

University Undergraduate Admissions Committee

University Faculty-Legislative Liaison Task Force

Martin Luther King, Jr., Commemoration Committee

University Historical Horseshoe Restoration Committee

Chair, Vice-Provost’s Committee to Review the Institute of Public Affairs

Director/Women’s Studies Search Committee

Graduate Dean Search Committee

Registrar Search Committee

Chair, Associate/Assistant Deans’ Council

Chair, Provost’s Committee on Disruptive Student Behavior

Student Government Committee on Advisement

Selection Committee, National Student Exchange

Advisory Committee, Institute of Public Affairs

Faculty Associate, Institute of Public Affairs

Faculty Associate, Bureau of Governmental Research and Service

Examples of Public Lectures, Presentations, Workshops

“Judicial Selection”, Annual Training Session, South Carolina Court of Appeals.

“Reforming the Constitution: Restructuring South Carolina Government, 1991-1994”,
University of South Carolina Institute for Southern Studies.
“Cabinet Government in South Carolina”, S. C. Senior Executive Institute.

Service Projects: Community Activities:

Background interview source for television, radio stations, and newspapers on current South Carolina politics and related political events, including, for example, Associated Press, Fox News Service, CNN, CBS Network, BBC radio and television, Canadian National Television, US News and World Report, The New York Times, The Washington Post, The Chicago Tribune, The Baltimore Sun, Wall Street Journal, The Christian Science Monitor, National Journal, Time Magazine, Newsweek Magazine, The Atlanta Constitution, The Raleigh News and Observer, The Charlotte Observer, The State, The Greenville News, The Charleston Post-Courier, The Rock Hill Herald, The Spartanburg Herald-Journal, The Florence Morning News, Augusta Chronicle, Vanity Fair Magazine, WIS-TV, WLTX-TV, WOLO-TV, WVOC Radio, National Public Radio, Lehrer News Hour, and South Carolina Educational TV and Radio. None regularly since 2009.

Interviewer, host in eighty-eight half-hour productions for South Carolina Educational Television in association with the University of South Carolina College of Journalism. Programs were entitled Palmetto Report or University Forum. Ended in 1994.

Lecturer in a variety of training programs for state and local government agencies in South Carolina, including supervisory, management, for example, the South Carolina Corrections Academy, and executive training, for example, the South Carolina Executive Institute, National Council for International Visitors Committee of the Columbia Council for Internationals, as well as Speaker at service clubs, for chambers of commerce, and featured events.

Consultant to and Appointed Member of South Carolina Governor’s Commission on Governmental Restructuring, 1992-1994.

Director, John C. West Forum on Politics and Policy, Department of Political Science, University of South Carolina, 2002-2008 (transferred to Winthrop University).

Consultant to South Carolina Governor’s Management, Accountability, and Performance Commission, 2004.

Consultant to Columbia, South Carolina, City Manager, “Restructuring City Government,” 2004.

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